



PROPERTY VALUES ARE INCREASINGLY EXPOSED TO CLIMATE RISK

'CLIMATE RISK IS INVESTMENT RISK'

(BLACKROCK, 2020)

assess, manage & avoid risk with the Carbon Risk Real Estate Monitor

CRREM pathways

- Paris-aligned decarbonisation & energy reduction pathways
- Per country and building type



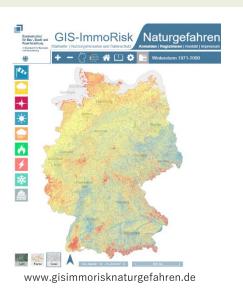
CRREM Tool

- Assess the carbon and energy performance of buildings and portfolios
- Benchmark against CRREM pathways and peers
- Derive indicators for risk management, reporting, disclosure



RISK

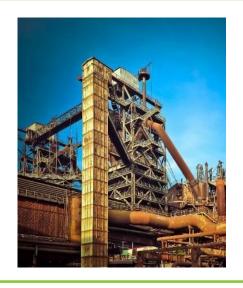
PHYSICAL





CLIMATE RISK = PHYSICAL RISK + TRANSITION RISK

>6°C global warming
High risks of
physical and social
disruption



High risks associated with rapid transition (e.g., energy cost, obsolescence)

1.5°C - 2°C global warming



→ Transition Risk

'STRANDED ASSETS are properties that will be exposed to the risk of early economic obsolescence due to climate change because they will not meet future regulatory efficiency standards or market expectations.' *(CRREM, 2019)*

Source: TCFD Technical Supplement, 2017





SCIENCE | REGULATION | RISK

Climate science

Climate impact and carbon emission budgets/pathways compatible with limiting global warming to x.x°C



Paris Agreement

Commitment to limit global warming to 2°C or better 1.5°C



Politics

New regulatory requirements: Emission/energy goals, reporting, (sustainable) finance



Real Estate Investors

Changed market expectations, 'Paris-proof' investments/portfolios



1

STRANDING RISK | CARBON RISK | TRANSITION RISK



assess, manage & avoid



CARBON RISK REAL ESTATE MONITOR

CRREM Pathways

CRREM Tool





PROJECT PARTNERS



IIÖ Institut für Immobilienökonomie Coordinator | Austria



TiasNimbas Business School Tilburg University | Netherlands



University of Ulster | UK



University of Alicante | Spain

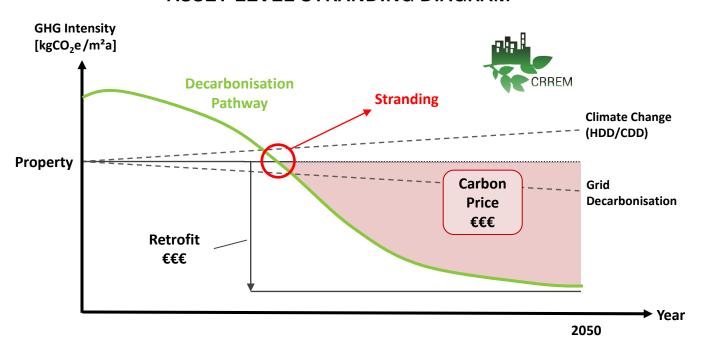


GRESB | The ESG Benchmark for Real Assets



CARBON RISK ASSESSMENT & MANAGEMENT BASED ON QUANTITATIVE PERFORMANCE DATA AND TARGET SETTING

ASSET LEVEL STRANDING DIAGRAM



DECARBONISATION PATHWAYS

Aligned with 1.5°C and 2°C global warming, country- and building type specific



BUILDINGS' CARBON PERFORMANCE

Energy consumption, carbon emission factors, grid decarbonsation, changed heating and cooling demand, normalisation..,



CARBON RISK ANALYSIS

Year of stranding, excess emissions, carbon costs, energy costs, benchmarking



Energy to CO₂-Emissions

BUILDING EMISSIONS WHOLE BUILDING ENERGY CO2 CONVERSION FACTORS E.g. per kWh Tenant controlled **Tenant electricity** kWh (pruchased & consumed) 0.475 (kgCO₂e) Or 0 (kgCO₂e) Landlord controlled (passed on to tenant) Common area kWh electricity Tenant 1 Σ All emissions (kgCO₂e) E.g. per kWh Consumption Rented area (m²) 0.203 (kgCO₂e) Purchase by Tenant 2 kWh Heating energy Consumption landlord **Tenant 3** consumption **INTENSITY INDICATOR 1 INTENSITY INDICATOR 2** Energy consumption per m² CO₂ Emissions per m² Σ All consumption (kWh) (kWh/m^2) $(kgCO_2e/m^2)$ Rented area (m²)

Source: Alstria, 2020





1. EMISSIONS IN OPERATION

- Expand electrification, alternative types of heating (FW, WP)
- Enabling energy flexibility, eMobility and Load Management
- Renewable energies on site(production and storage)
- Reduce energy demands
- When replacing technology, focus on efficient and low-tech models

2. BUILT-IN EMISSIONS

- Continuous use of the building materials!
- In construction, use as little concrete and steel as possible!
- Simple and robust construction!
- Use low carbon (e.g. wood) and recycled building materials!

* * * * * * * * * * * * * * * * * * *	This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement no. 785058								
Reducir	Reducing the company's GHG emissions								

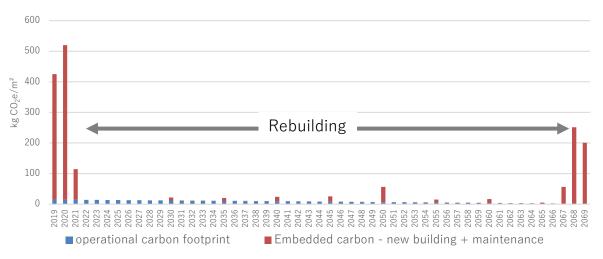
	Reducing the co	ompany's GHG emissions	R	educing other emissions	Dev	eloping carbon sinks
	induced emissions	solution/target	avoided emissions	solution/target	negative emissions	solution/target
	Company vehicles	Company policy – Evs only from 2020				
	Own offices – energy consumption	Increasing efficiency, lowering demands and renewable energy procurement				
ildings	Energy procurement for shared services in building portfolio	Framework contract for 100 % renewable energy procurement	Refurbishing & reusing existing buildings	> 60 % of embedded emissions can be saved by reusing main building parts like foundations, slabs, columns and facades (this equals to operative emissions of 25-50 years).	Carbonization of concrete	25-50 % of the carbon that was emitted during the production of concrete is absorbed during the life cycle of exposed concrete parts
eased bu	Tenant energy consumption obtained bay the company	Renewable energy procurement	Refurbishing buildings	> -25 % tenant energy consumption by lowering energy demands, increasing efficiency and electrifying buildings		
Downstream leased buildings	Pilot projects	Low carbon heating systems, renewable energy generation and energy flexibility of owned buildings	Tenant and employee energy procurement	Affordable 100 % renewable energy procurement (Mieterstromportal), incetivising renewable energy		
Dowr			Green Dividend	Energy/GHG-efficient refurbishment of existing buildings without economic profit	Green Dividend	Contributing to R&D and pilot projects to develop CCS or carbon sinks in owned buildings
	Business travel and Employee commuting	Offering best video conference equipment to minimize travel and encouraging the use of trains instead of flying; Incentivising public transport and bicycles for commuting	Coworking business – beehive.work	Helps start-ups and small tenants to avoid emissions by energy-efficient office space close to public transport	Joshua Tree Project	R&D and pilot projects on conversion of farmland to forests; later harvesting wood for construction materials
	Buying low-performing and non refurbished assets	Buying non energy-efficient assets for refurbishment	Buying assets with good access to public transport	Reducing GHG from tenant transportation (business travel and employee commuting)	GHG capture projects	Contribution to projects to develop CCS or other carbon sinks via other products
			Selling refurbished assets	Selling well performing & energy efficient buildings to others to operate		
			GHG reduction projects	Contributing to compensation & offsetting projects (i.e. climate neutral natural gas procurement		
			Pilot projects	Contributions to decarbonize energy grids		
						Clida 0





BEST IMPACT: REFURBISH & REUSE





Rebuilding: approx. $1.000 \text{ kg CO}_2\text{e/m}^2 \text{ (NGF)}$

operation (office): approx. 25-50 kg CO_2e/m^2 (NGF)

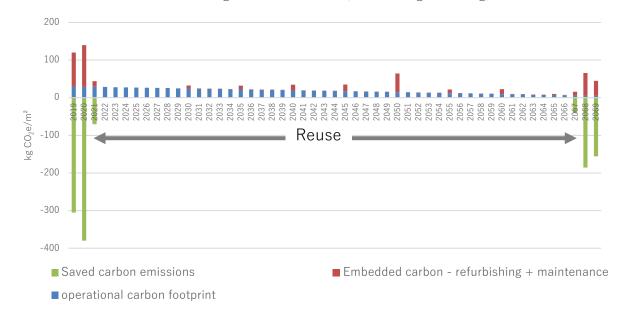
Emissions from rebuilding equal Emissions of 25-50 years in opearation!

Refurbish & Reuse:

60 - 80 % of embedded emissions reusable

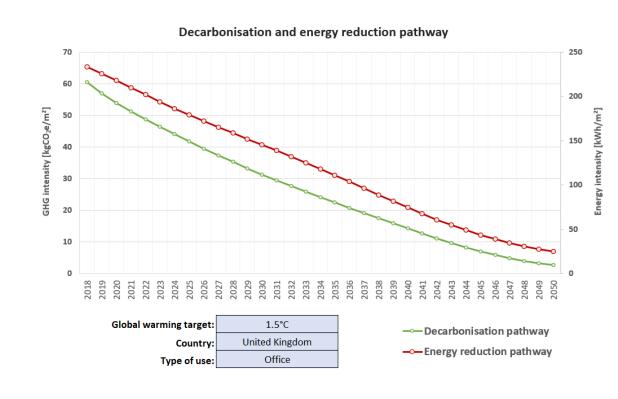
→ equals emissions of 25-35 years!

Total building carbon emissions (refurbishing & reusing)





Global GHG budget and emissions pathway (consistent with a certain amount of global warming) Global buildings GHG emission pathway Global buildings GHG intensity pathway Country-specific residential GHG intensity pathway Country-specific CRE GHG intensity pathways Country-specific CRE-subsector GHG intensity pathways Country-specific CRE-subsector energy intensity pathways

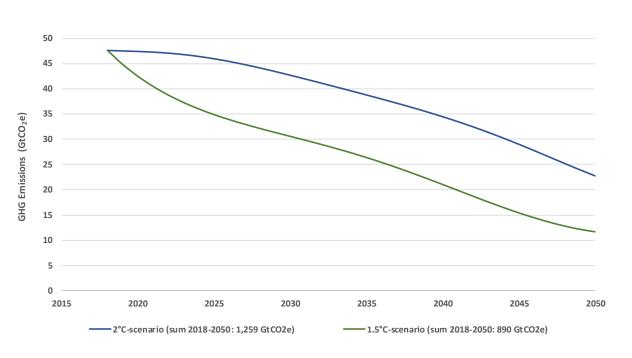


DOWNSCALING

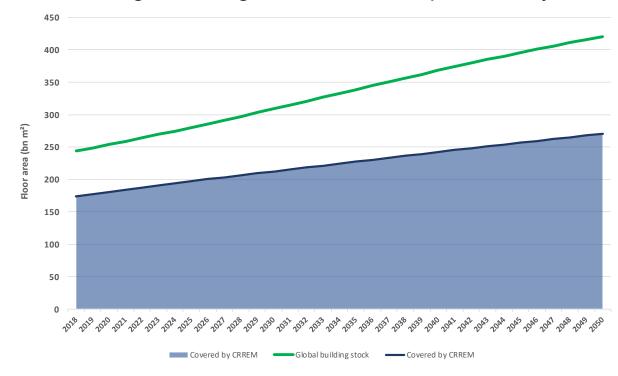


CRREM translates long-term policies (COP21) into clear science-based targets

Global carbon emission pathways (CO₂e) of 1.5°C and 2°C scenario



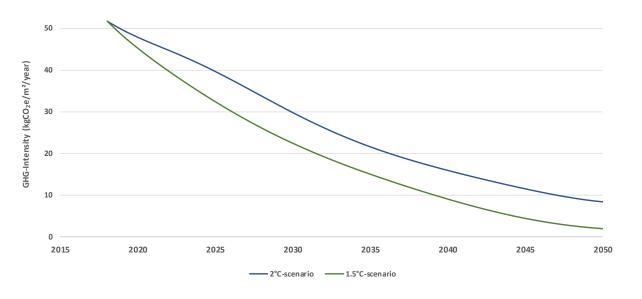
Evolution of global building stock (2018-2050) and part covered by CRREM



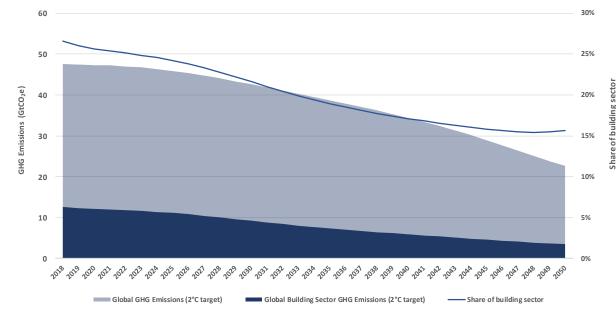


CRREM translates long-term policies (COP21) into clear science-based targets

Global building sector GHG intensity pathway (1.5°C and 2°C target)



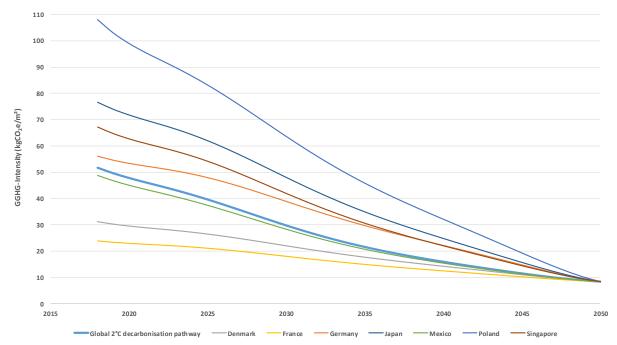
Global carbon emissions (2°C target) of all economic sectors and the building sector



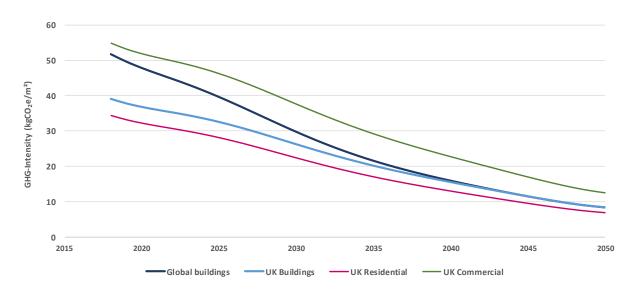


CRREM translates long-term policies (COP21) into clear science-based targets

National Pathways: Convergence of the carbon intensity pathway of the building sector in individual countries to the global pathway



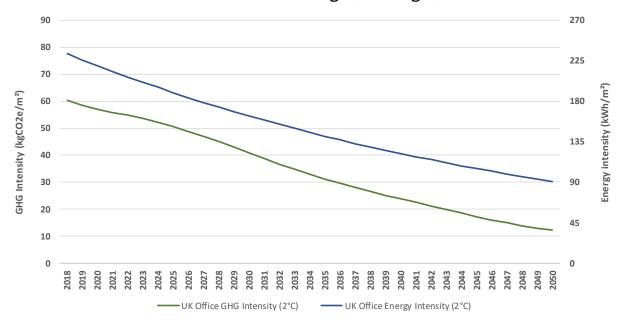
Residential and Commercial sector: Decarbonisation pathways of global buildings sector, UK buildings sector and UK residential and commercial sector





CRREM translates long-term policies (COP21) into clear science-based targets

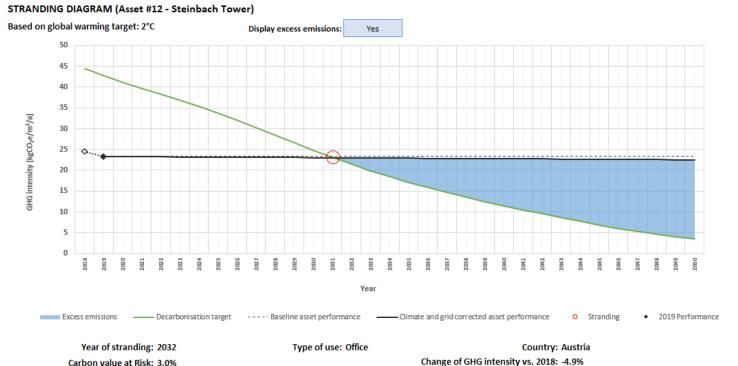
Subsectors of commercial real estate: Decarbonisation and energy reduction pathway for UK office buildings (2°C target)





CARBON RISK ASSESSMENT & MANAGEMENT BASED ON QUANTITATIVE PERFORMANCE DATA AND TARGET SETTING

CRREM TOOL STRANDING DIAGRAM



DECARBONISATION PATHWAYS

Aligned with 1.5°C and 2°C global warming, country- and building type specific



BUILDING'S CARBON PERFORMANCE

Energy consumption, carbon emission factors, grid decarbonsation), changed heating and cooling demand, normalisation

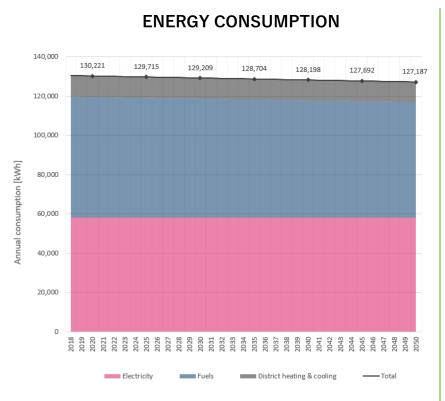
CARBON RISK ANALYSIS

Year of stranding, excess emissions, carbon costs, energy costs, benchmarking



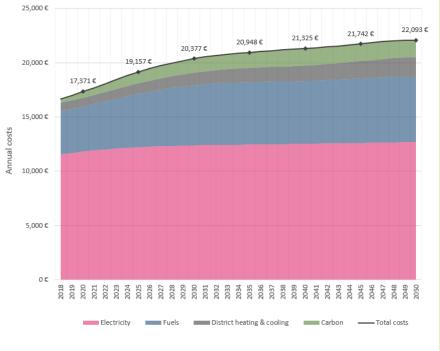
QUANTITATIVE CARBON PERFORMANCE AND RISK INDICATORS

Year of Stranding, Carbon Value at Risk, Year-to-Year Improvement, Costs of Carbon...



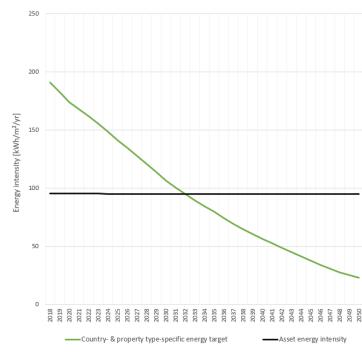
Based on (optionally) normalised baseline consumption and projected data considering changed heating and cooling demand

COSTS OF ENERGY AND CARBON



Based on energy and carbon price projections (IEA, EU etc.)

ENERGY REDUCTION PATHWAYS

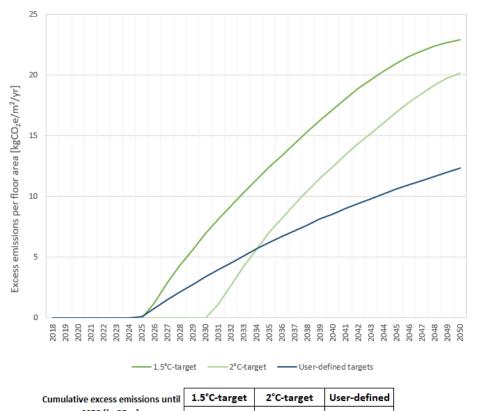


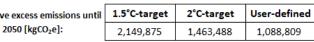
Energy targets based on country-specific sector-wide emission factor reflecting energy mix and evolving grid decarbonisation



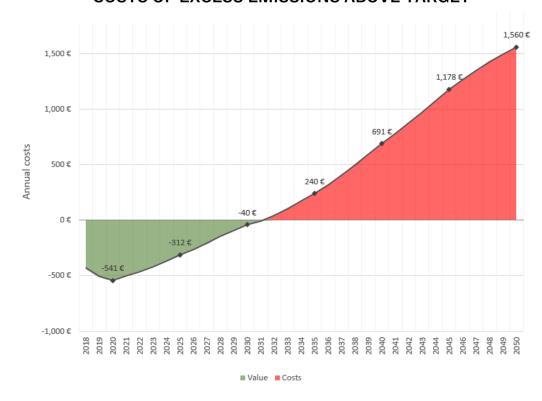
QUANTITATIVE CARBON PERFORMANCE AND RISK INDICATORS

EXCESS EMISSIONS PER FLOOR AREA





COSTS OF EXCESS EMISSIONS ABOVE TARGET

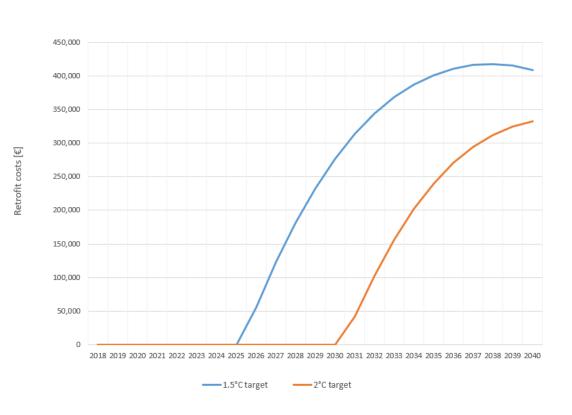


Analoguous to the NY City model with penalties for each ton of emission above emission limit (and possibility of trading emission credits)

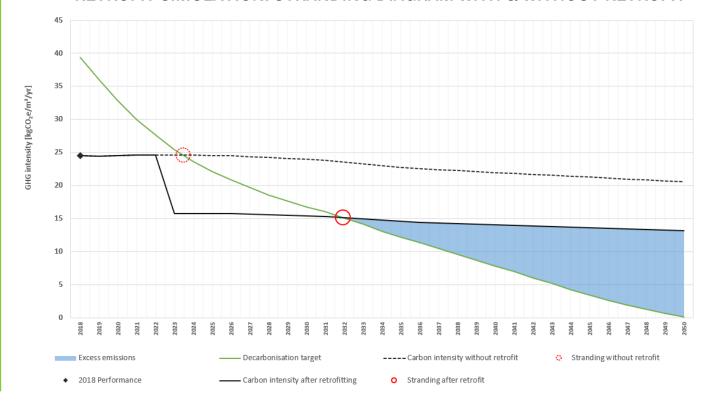


QUANTITATIVE CARBON PERFORMANCE AND RISK INDICATORS

COSTS OF RETROFITTING TO COMPLY WITH CARBON TARGETS



RETROFIT SIMULATION: STRANDING DIAGRAM WITH & WITHOUT RETROFIT



Simulation of investment in energetic retrofit and its effect on carbon risk indicators (based an marginal abatement costs)

Set filter:

Country:

Property

Entity/Fund:

Assessment year:

type

Αll

All

ΑII

2018

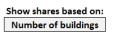


CARBON RISK IN REAL ESTATE PORTFOLIOS

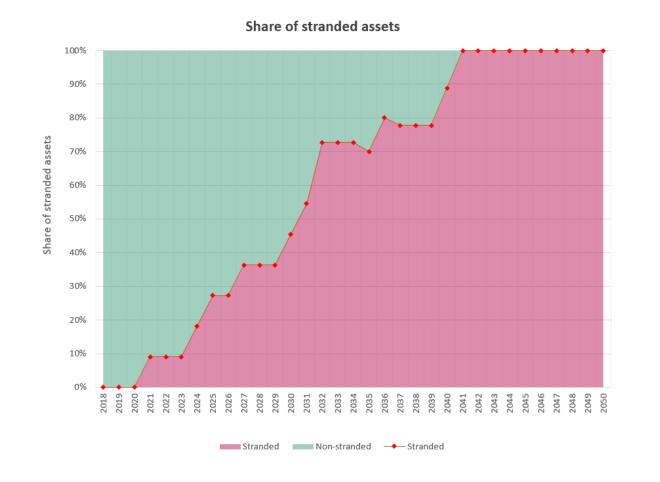
EVOLUTION OF STRANDING WITHIN PORTFOLIO

Diagrams on the right display the evolution of stranding within your portfolio. Upper graph: Relative share of stranded assets. Lower graph: Absolute figures. Choose whether to display data based on the number of buildings, gross floor area (GFA) or gross asset value (GAV). Choose whether to exclude individual assets or exclude them from a certain year on.

Asset ID	Include	Sell in year
1	Yes	Don't sell
2	Yes	Don't sell
3	Yes	Don't sell
4	Yes	Don't sell
5	Yes	Don't sell
6	Yes	Don't sell
7	Yes	2035
8	Yes	Don't sell
9	Yes	Don't sell
10	Yes	2037
11	Yes	Don't sell











CARBON RISK IN REAL ESTATE PORTFOLIOS

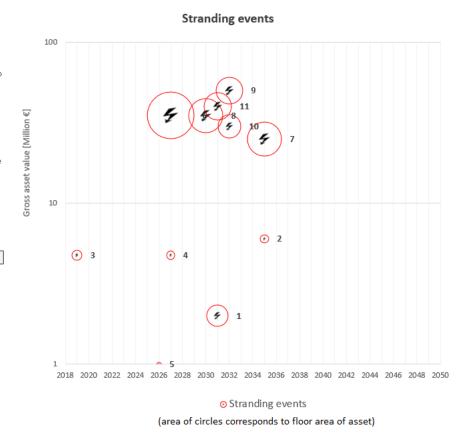
STRANDING EVENTS: NEED FOR ACTION?

The graph on the right provides a summary of stranding events in the course of time. Each circle corresponds to one asset not complying with its decarbonisation pthways for the first time. Circle size (floor area) and y-axis (gross asset value) indicate the importance of an asset within the portfolio.

The area of the circles corresponds to the Gross floor area of the stranded asset. Choose below which global warming target to apply. The numbers next to the circles depict the asset ID.

Climate target:

2°C

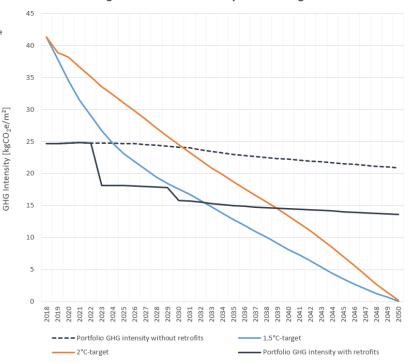


GHG INTENSITY OF PORTFOLIO vs. 1.5°C- & 2°C-TARGETS

The graph on the right presents the GHG intensity of the selected portfolio (black line), benchmarking it against the floor-area-weighted decarbonisation pathway (orange: 2°C, blue: 1.5°C).

Exclude individual assets by means of the table below.

Asset ID	Include
1	Yes
2	Yes
4	Yes



Average Portfolio GHG Intensity vs. Paris Targets



Stepwise integration of CRREM Risk Analysis and GRESB

- (1) Download CRREM Risk Assessment Tool pre-filled with data company's GRESB participation
 - (2) GRESB participants to receive results of CRREM Risk Analysis within GRESB Portal







Property types and input parameters are aligned with GRESB ESG Benchmark:

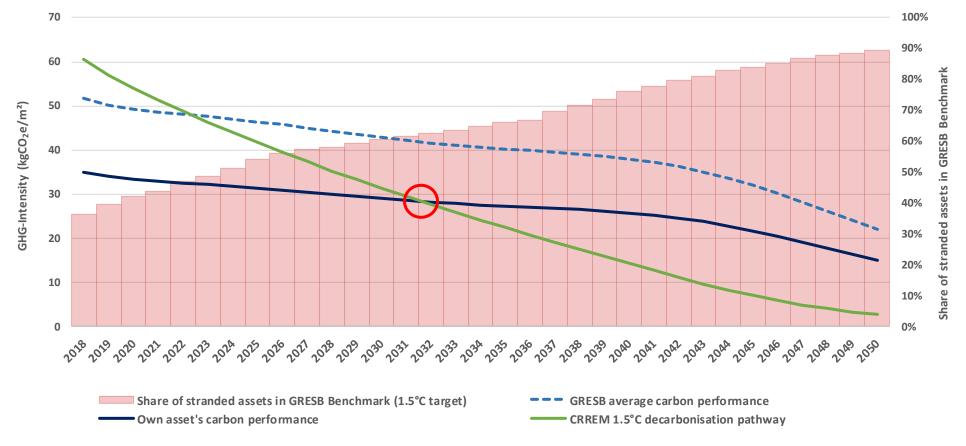
	Ger	neral	inform	nation					8	luildi	ng ch	iaract	eristic						En	егду	cons	ump	tion															F	ugitive	emission	S			R	lenew	ble e	nergy	
lacturia	. torat		apurtin 4 7 aur	Grazz Azzet Velue (GAV)	Repurt	1.,,,,,	Enti	.,	non		Luce	tion.		Property type	Air cundition	A.,	etsike	istics	Ener	gyused				building s	Combined ervices to	lettable/le	ion of C and com	ommon . mon spa	Areas • T ces. This	Fenant Sp should it	Space Include all energy supp of refurbishment meas				ouilding f	or the	tion	■ Whale building (Can an			nly be reparted at whale building) ind arenergy consumption data			On-zita enauebl lactricit PT. uind ien Ger rat era ed ed	Games Games Grand	ff-rite aughle ctricity rated aff- dig strain	L G	
						nt fanthraf				ountri	City	ip Cod	lddres			Tatal grazz internal are- (IMPS2)		aracte	Grid	Electr	icity	Hete	rel qer		wal mil		rict hos [rtoum]			ict cuuli Had weta			r onorgy ption typ	.,		r onorq: ptinn ty:		dunsu	c	ias 1		Gas	: 2	SE SE	nd on on sit- um and ed ext		al britlings. Oak able elegleigilg ed dierollg fean arealar feelaik	
		н	Sandatary	Optional (required for calculating cortain risk	Mon-dotar	y Mandato	Option (for fun parzibil of oqqroq	thor itior	Me Me		Optional (only to bo Grployad nrorultr)	(for improved accuracy	Optional (only to be displayed in results)		Optional	Mandatory	Mandatary	Building ch	Uraqa	Mende	Maxim um Cavor ago	м	aver Max oge ur Cas og anda	m. 100	Caver Maxi age um Cav. age Manda		Set De grer Cen efine ag d mizzi en Mar		dol on	in Manda	r Maxim um. Cavor eqo M	lype Ura landa sryif	Caver I	faxim um Davor ago M- ta	landa sry if	Mondo	Maxim um Cavor eqo	Energy co	Mandatory if amount of leakage≠0	leakage	Mand	of gas datory if ount of rage ≠ 0	Amount of leakage	ugitive	our Ame	ni Amaun	Report Faire ing Find moths and	Am
Drap-fau			To ar ALS 198	indicatorz) [I] <i>GNP</i>	Drep-deu ASMON	n imboraft ASLEN				op-deur	Text	xt/Numbe	Test Address	Typo of wo	Drep-deun AC.YN	[m'] TO.FL	[m'] BSR_00.At		[WA]	teryif I+1 D ELDC	I=1 ELHC	(MAR)	ory if +' + 6.00 HG.I	HC OF COH	tery if e' e' OLDC OLH	INVEST NO	octor tor: prelief = DH.	if I I•1 oc bil.Hc	INVEL HER	tor tory if	Jail De	2990 19-424	tery if	a1 2++	2040 12-414	-,	I=1 otz.hc		Drep-deun SHG.Look1.Typ	[kq] GHG.Leak1.Ar		p-daun oak2.Typo	[ke] GHG.Leek2.Amau		WH] [HWI] [kWh] r	rap-das COze	rk
Includo	b ach Ti	Buer	2018	2000000	Jenvery	10			Au	urtria 1	fürql	6300	Jarof Stoinbac hor Straßo 1	Office		6,00	31	00			***	•••		••		*** 5.	tting #		2,000 Set	tina ***	***	in4m \$:		*** Bi	inqu \$		•••	•	Carban diaxida (CO2)		10 Mother	ine (CH4)	10		• •		Laceti an- bared apprae	1
Include	ndonP	Paleir	2018	6000000	January	12	Fun	12	Au	utria l	Cufstoin	6330	Andrear Hafer Straße 9	Mixed Ure		1,00	,		***		•••					*** 5	ttina #:		0 Eat	tinar								•	Corban diaxida (CO2)		20 Motha	.no (CH4)	20	į		.	Locati on- bared	
Includo	alle Ka	eneel	2010	4750000	January	12	Fun	12	No	therian	imetorda	2514		Office		1,50	,	0	•••		•••	•••	700 90	•		*** 5/	atina 7	100	0 Eat	tinac	, t	Vand elletr	2 700	900				ľ	Corbon diaxida (CO2)	•	30 Mother	no (CH4)	30				un- bared	Ī
Include	airon E	Eiffel	2018	4750000	Jenvery	12	Fun	12	Fe.	ance I	arir .	75000		Office		1,00	,	۰	***	***	***	***	00 90	0		- 5.	ttina 7	100	0 Set	tinar		-															un- bared	ľ
Include	splo Na	ame 2	2018	1000000	Fabruary	10			Au	utrio 1	fürql	6300		Rotail, High Stroot		30		•	***	300	300	***	30	•		S	ttinar		Set	tinar														•			Lucati on- bared	Ī
Include	splo Na	ame 3	2018	35000000	Jenuery	10	Fun	12	Sp	ain I	Sadrid	28001		Rotail, Shappina Contor		28,00	100	00	•••		***	•••		••		*** 5.	atina *		Set	tinar								T.	R-1110FC-111 richlerefluere ethene (0013F)	m)					• •		Lucati un- bared	
Includo	Star Ca	onter	2018	25000000	February	12	StarF	un-d	De	nmark (isponhaq	1000		Rotail, Shapping Contor		15,00		•	***	***	***	•••		••		*** 5.	ttina #		Set	tinar									R-12B11Helan- 12111 romochlorodif	· Iu	10						un- bared	Ī
Includo	adrima	arket	2018	35000000	January	12	PO		Sp	oin I	1odrid			Hatol		15,00		•	***		***	***		**		S	ttinar		Set	tinar																	Locati on- bared	
Include	rzau Tr	Buer	2010	50000000	Jennery	12			Po	aland 1	ferzeu	00-007		Rotail, Shappina Contor		9,50		0	•••		***					s 5.	ttinar		Set	tinar																	un- bared	Ī
Includo	ffico Ti	Buer	2018	30000000	January	12			Pa	land 1	ferzeu	00-007		Mixed Ure		7,00	,	0	***	***	***	***		10,000		£ 5.	ttinar		Set	tinar																	Lucati un- bared	Ī



Stepwise integration of CRREM Risk Analysis and GRESB

BENCHMARK YOUR ASSET(S) AGAINST YOUR PEERS

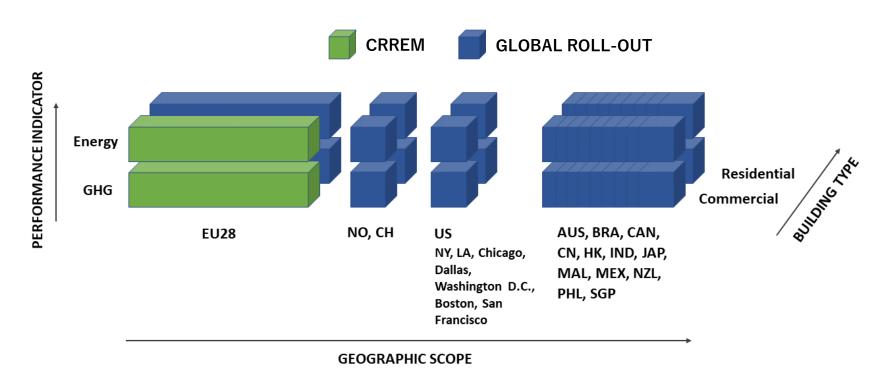








Extension of CRREM pathways: www.CRREM.org INCLUDING RESIDENTIAL BUILDINGS & KEY GLOBAL REAL ESTATE MARKETS (PUBLICATION OF CRREM GLOBAL PATHWAYS FOR PUBLIC CONSULTATION IN MAY 2020)



Funded by:











European Investor Committee EIC: Institutional investors & corporate partners

Aberdeen Standard Ruairi Revell (ESG Manager, Real Estate)	Land Securities Fernanda Amemiya (Sustainability Reporting Manager)
AEW Europe Hans Vrensen (Managing Director, Head of Research & Strategy)	Metro AG Olaf Schulze (Director Facility, Energy & Resource Management)
<i>alstria</i> Alexander Dexne (CFO) Robert Kitel (Head of Sustainability & Future Research)	Nelson Group Carlos Morgado (<i>Project Manager</i>)
APG Asset Management Derk Welling (Senior Responsible Investment & Governance Specialist,	PGGM) Mathieu Elshout (Senior Director Private Real Estate)
BNP Paribas Real Estate Consult Hermann Horster (Regional Director, Head of Sustainability)	RE-sponsibility Michael Ullmann (Managing Director)
ECE Projektmanagement Maria Hill (Director Sustainability & Internal Services)	Savills Investment Management Barbara Linnemann (Head of Asset Management Germany) Gerhard Lehner (Managing Director, Head of Fund Management)
Grosvenor Emily Hamilton (Sustainability Manager)	Union Investment Jan von Mallinckrodt (Head of Sustainability, Head of Segment Development)
ista International Hans Martin Hermann (Senior Manager Public Affairs)	Zurich Insurance Group Roger Baumann (COO Global Real Estate & Head Product Development)



European Investor Committee EIC: Industry bodies and academics

BBP Better Buildings Partnership Christopher Botten (Programme Manager)	INREV European Investors in Non-Listed Real Estate Federica Miano (Public Affairs Manager)						
CDP Alberto Carrillo Pineda (Director Science Based Targets and Renewable Energy)	ULI Greenprint Center for Building Performance Marta Schantz (Senior Vice President)						
DGNB German Sustainable Building Council Anna Braune (Director Research and Development)	University of Cambridge Franz Fürst (Professor of Real Estate and Urban Economics)						
DGBC Dutch Green Building Council Martin Mooij (Head of Certification and Project manager DGBC Deltaplan sustainable renovation)	World Green Building Council Stephen Richardson (Technical Lead - Energy Efficiency Mortgages)						
EPRA European Public Real Estate Association Gloria Duci (ESG Officer)	ZIA German Property Federation Philipp Matzke (Consultant Energy and Climate Protection, Facilities Engineering)						















